

DLR Digital Realty Trust, Inc. under CEO Andrew Power



6	The Top		H	T	T		3	2	2		7
5	The Fifth Place		T	T	T		2	2	2		6
4	The Fourth Place		H	T	T		3	2	2		7
3	The Third Place		T	T	T		2	2	2		6
2	The Second Place		H	H	T		3	3	2		8
1	The Beginning		H	T	T		3	2	2		7

**Click below to view the interpretations and cases:**

<https://icic.com/?p=8906>

### **HEXAGRAM 21 - Shih Ho - Biting Through**

Above LI THE CLINGING, FIRE  
Below CHEN THE AROUSING, THUNDER

This hexagram **represents** an open mouth (cf. hexagram 27) with an obstruction (in the fourth place) between the teeth.

As a **result** the lips cannot meet.

To bring them together one must **bite energetically through** the obstacle.

Since the hexagram is **made up** of the trigrams for thunder and for lightning, it **indicates** how obstacles are forcibly removed in nature.

- Energetic biting through **overcomes** the obstacle that prevents joining of the lips;
- the storm with its thunder and lightning **overcomes** the disturbing tension in nature.
- Recourse to law and penalties **overcomes** the disturbances of harmonious social life

caused by

- criminals and
- slanderers.

The **theme** of this hexagram is a **criminal lawsuit**, in contradistinction to that of Sung, CONFLICT (6), which **refers** to **civil suits**.

## THE JUDGMENT

BITING THROUGH has **success**.

It is favorable to let justice be administered.

When an obstacle to union arises,  
energetic biting through brings success.

This is true in all situations.

Whenever unity cannot be established,  
the obstruction is due to a talebearer and traitor who is interfering and blocking the way.

To prevent permanent injury,  
vigorous measures must be taken at once.

Deliberate obstruction of this sort does not vanish of its own accord.  
Judgment and punishment are required to deter or obviate it.

However,

it is important to proceed in the right way.

The hexagram combines

- Li, **clarity**, and
- Chen, **excitement**.
  
- Li is **yielding**,
- Chen is **hard**.

Unqualified hardness and excitement  
would be too violent in meting out punishment;  
unqualified clarity and gentleness  
would be too weak.

The two together create the just measure.

It is of moment that

- the man who makes the decisions (represented by the fifth line) is gentle by nature,  
while
- he commands respect by his conduct in his position.

## THE IMAGE

Thunder and lightning: The image Of BITING THROUGH.

Thus

the kings of former times  
made firm the laws

Through clearly defined penalties.

Penalties are the individual applications of the law.

The laws specify the penalties.

- Clarity prevails when mild and severe penalties are clearly differentiated, according to the nature of the crimes.
  - This is symbolized by the clarity of lightning.
- The law is strengthened by a just application of penalties.
  - This is symbolized by the terror of thunder.

This clarity and severity have the effect of instilling respect; it is not that the penalties are ends in themselves.

- The obstructions in the social life of man increase when there is
  - lack of clarity in the penal codes and
  - slackness in executing them.
- The only way to strengthen the law is
  - to make it clear and
  - to make penalties certain and swift.

## THE LINES:

Six in the third place means:

- Bites on old dried meat
- And
- strikes on something poisonous.
- Slight humiliation.
- No blame.

**Punishment** is to be carried out by someone who **lacks** the power and authority to do so.

Therefore the culprits **do not** submit.

The matter at issue

- is an **old one** - as **symbolized** by salted game - and
- in dealing with it **difficulties** arise.

This old meat is spoiled:

- by taking up the problem the punisher **arouses** poisonous hatred against himself, and
- in this way **is put in** a somewhat humiliating position.

But since punishment was **required** by the time, he **remains** free of blame.

0 Six in the fifth place means:

- Bites on dried lean meat.
  - Receives yellow gold.
- Perseveringly aware of danger.
- No blame.

The case to be decided is

- indeed not easy
- but perfectly clear.

Since we naturally incline to leniency, we must make every effort **to be like** yellow gold - that is,

- as **true** as gold and
- as **impartial** as yellow, the color of the middle [the mean].

It is only by

remaining conscious of the dangers growing out of the responsibility we have assumed that we can avoid making mistakes.

## MOVING HEXAGRAM

**Click below to view the interpretations and cases:**

<https://icic.com/?p=8882>

### **HEXAGRAMA 13 - T'ung Jen - Fellowship with Men**

Above CH'IEN	THE CREATIVE, HEAVEN
Below LI	THE CLINGING, FLAME

The image

- of the upper trigram Ch'ien is **heaven**, and that
- of the lower, Li, is **flame**.

It is the **nature** of fire to flame up to heaven.

This gives the **idea of** fellowship.

It is the **second line** that, by virtue of its **central character**, **unites** the five strong lines around it.

This hexagram forms a **complement** to Shih, THE ARMY (7).

1. In the latter, **danger** is within and **obedience** without – the **character** of a warlike army, which, in order to hold together, needs **one strong man among the many who are weak**.
2. Here, **clarity** is within and **strength** without – the **character** of a peaceful union of men, which, in order **to hold together**, needs **one yielding nature among many firm persons**.

### **THE JUDGMENT**

FELLOWSHIP WITH MEN in the open.

Success.

It furthers one to **cross** the great water.

The **perseverance** of the superior man furthers.

**True fellowship among men must be based upon a concern that is universal.**

It is

**not** the private interests of the individual that create lasting fellowship among men, **but rather** the goals of humanity.

That is why it is said that fellowship with men **in the open** succeeds.

If **unity** of this kind prevails,

even **difficult and dangerous** tasks, such as crossing the great water, can be accomplished.

But in order to bring about this sort of fellowship,

**a persevering and enlightened leader is needed –**

a man with

- clear, convincing, and inspiring **aims** and
- the **strength** to carry them out.

• (The inner trigram means clarity;

• the outer, strength.)

## **THE IMAGE**

Heaven together with fire: The image of FELLOWSHIP WITH MEN.

Thus the superior man

- **organizes** the clans And
- **makes** distinctions between things.

Heaven

- has the same direction of movement as fire,
- yet it is different from fire.

Just as

- the luminaries in the sky serve for the systematic division and arrangement of time,

so

- **human society and all things that really belong together must be organically arranged.**

Fellowship **should not be** a mere mingling, of individuals or of things – that would be **chaos**, not fellowship.

**If fellowship is to lead to order, there must be organization within diversity.**