

GrokIChing on Oracle Corp under CEO Safra A. Catz

GROK'S PROMPT:

On November 17, 2023 I asked Universal Intelligence I Ching about the future of Oracle Corp under CEO Safra A. Catz  
<https://icic.com/?p=7018>

The Oracle gave a very positive projection

Her First Time/Space was positive (Peace):

Universal intelligence I Ching says:

(THE ISSUE:)

PEACE.

- The small departs,
- The great approaches.

Good fortune.

Success.

This hexagram denotes a time in nature when heaven seems to be on earth. Heaven has placed itself beneath the earth, and so their powers unite in deep harmony.

Then peace and blessing descend upon all living things.

In the world of man it is a time of social harmony;

- those in high places show favor to the lowly, and
- the lowly and inferior in their turn are well disposed toward the highly placed.

There is an end to all feuds.

- Inside, at the center, in the key position, is the light principle;
- the dark principle is outside.

Thus

- the light has a powerful influence, while
- the dark is submissive.

In this way each receives its due.

- When
  - the good elements of society occupy a central position and are in control,
  - the evil elements come under their influence and change for the better.
- When
  - the spirit of heaven rules in man,
  - his animal nature also
    - comes under its influence and
    - takes its appropriate place.

The individual lines

- enter the hexagram from below and
- leave it again at the top.

Here

- the small, weak, and evil elements are about to take their **departure**, while
- the great, strong, and good elements are **moving up**.

This brings good fortune and success.

(THE MANAGERIAL ADVICE:)

Heaven and earth unite: the image Of PEACE.

Thus the ruler

- **Divides and**
- **completes**

the course of heaven and earth;

He

- furthers and regulates the gifts of heaven and earth, And so
- aids the people.

Heaven and earth are in **contact** and **combine** their influences, **producing** a time of universal flowering and prosperity.

This stream of energy must be **regulated** by the ruler of men.

It is done by a process of **division**.

Thus men

- **divide the uniform flow of time into the seasons, according to the succession of natural phenomena, and**
- **mark off infinite space by the points of the compass.**

In this way

nature in its **overwhelming profusion** of phenomena is

- **bounded and**
- **controlled.**

On the other hand,

nature must be **furthered** in her productiveness.

This is done by adjusting the products to

- the right time and
- the right place,

which increases the natural yield.

**This controlling and furthering activity of man in his relation to nature is the work on nature that rewards him.**

She has 2 Moving lines or Stages which are not that positive but has plenty of managerial advice.

Universal intelligence I Ching says:

Nine in the second place means:

- Bearing with the uncultured in gentleness,
- Forging the river with resolution,
- Not neglecting what is distant,
- Not regarding one's companions:

Thus one may manage to **walk in the middle**.

1. In times of prosperity  
it is important above all to possess **enough greatness of soul** to bear with imperfect people.  
For in the hands of a great master **no material is unproductive**;  
he can find use for everything.
2. But this generosity is by no means laxity or weakness.  
It is during times of prosperity especially that  
we must **always be ready to risk even dangerous undertakings**, such as the  
crossing of a river,  
if they are necessary.
3. So too we  
must **not neglect what is distant** but  
must attend scrupulously to everything.
4. **Factionalism and the dominance of cliques** are especially to be avoided.  
Even if people of like mind come forward together,  
they **ought not to form a faction by holding together for mutual advantage**;  
instead, **each man should do his duty**.  
These are four ways in which one can overcome the hidden danger of a gradual  
slackening that always  
  - lurks in any time of peace. And
  - that is how one finds the middle way for action.

Nine in the third place means:

- No plain not followed by a slope.
- No going not followed by a return.
- He who remains persevering in danger is without blame.
- Do not complain about this truth;

Enjoy the good fortune you still possess.

**Everything on earth is subject to change.**

**Prosperity is followed by decline: this is the eternal law on earth.**

**Evil can indeed be held in check but not permanently abolished.**

**It always returns.**

This conviction might **induce** melancholy, but it should not;

it ought only **to keep us from** falling into illusion when good fortune comes to us.

If we continue mindful of the danger, we remain persevering and make no mistakes.

- As long as a man's inner nature remains stronger and richer than anything offered by external fortune,
- as long as he remains inwardly superior to fate, fortune will not desert him.

Her Moving Hexagram is even better (Return – Turning Point)

(THE ISSUE):

After a time of decay comes the turning point.  
The powerful light that has been banished returns.

There is movement, but  
it is not brought about by force.

The upper trigram K'un is characterized by devotion;  
thus the movement is natural, arising spontaneously.  
For this reason the transformation of the old becomes easy.

- The old is discarded and
- the new is introduced.

Both measures accord with the time;  
therefore no harm results.

Societies of people sharing the same views are formed.  
But since these groups

- come together in full public knowledge and
- are in harmony with the time,
- all selfish separatist tendencies are excluded, and
- no mistake is made.

The idea of RETURN is based on the course of nature.

- The movement is cyclic, and
- the course completes itself.

Therefore

it is not necessary to hasten anything artificially.

Everything comes of itself at the appointed time.

This is the meaning of heaven and earth.

All movements are accomplished in six stages, and  
the seventh brings return.

Thus

- the Winter solstice, with which the decline of the year begins,
  - comes in the seventh month after the summer solstice;

so too

- sunrise
  - comes in the seventh double hour after sunset.

Therefore

**seven** is the number of the young light, and  
it **arises** when six, the number of the great darkness, is increased by one.

In this way

**the state of rest gives place to movement.**

(THE MANAGERIAL ADVICE):

Thunder within the earth: The image of THE TURNING POINT.

Thus

- the kings of antiquity closed the passes At the time of solstice.
- Merchants and strangers did not go about, And
- the ruler Did not travel through the provinces.

The winter solstice has always been celebrated in China as the **resting time** of the year –

a **custom** that survives in the time of rest observed at the new year.

In winter the life energy, symbolized by thunder, the Arousing is still underground.

Movement is just at its **beginning**;

therefore

it must be **strengthened** by rest,

so that it will **not be dissipated** by being used prematurely.

**This principle, i.e., of allowing energy that is renewing itself to be reinforced by rest,**

**applies to all similar situations.**

- The return of health after illness,
- the return of understanding after an estrangement:  
everything must be **treated** tenderly and with care at the beginning,  
so that the return may **lead to** a flowering.

Today 9/10/25 the stock ORCL has experienced a tremendous increase in value which proves that she certainly has the Mandate of Heaven

[The Mandate of Heaven](#)

Please provide an analysis for my readers from a managerial as well as from an investor's point of view.

GROK'S ANSWER:

Managerial Perspective

From a managerial standpoint, Safra Catz's leadership at Oracle since becoming CEO in 2014 has exemplified a strategic pivot toward cloud computing and AI integration, which aligns strikingly with the I Ching's themes of "Peace" and "Return." The initial hexagram of Peace emphasizes harmony between opposing forces—heaven beneath earth, light influencing dark—leading to prosperity through balanced control and influence. Catz has fostered this by positioning Oracle as a bridge between traditional enterprise software and modern cloud infrastructure, uniting legacy systems with cutting-edge AI-driven solutions. For instance, her emphasis on digital transformation has allowed Oracle to regulate the "gifts of heaven and earth" (as per the managerial advice in Peace), dividing resources like data flows into structured, scalable cloud services that aid customers in sectors from healthcare to finance.

The moving lines provide cautionary wisdom that Catz appears to have heeded. The second line advises bearing with the uncultured in gentleness, not neglecting distant matters, and avoiding factionalism—translating to inclusive leadership that integrates diverse teams and partners without forming silos. Under Catz, Oracle has expanded global partnerships, such as with NVIDIA for AI infrastructure, while maintaining a focus on long-term innovation rather than short-term gains. This approach mitigates the "gradual slackening" in times of peace by pursuing bold undertakings, like crossing into AI-dominated markets.

The third line warns of inevitable cycles — prosperity followed by decline — and urges perseverance without illusion. Catz's tenure has navigated challenges like the shift from on-premise to cloud, where early skepticism gave way to dominance. Her inner strength, rooted in financial acumen from prior roles at Donaldson, Lufkin & Jenrette, has kept Oracle superior to external fortunes, as evidenced by the company's resilience through market fluctuations.

The transforming hexagram, Return, signifies a natural turning point after decay, with spontaneous movement and rest to nurture renewal. Catz's "cloud bet" represents this: after years of investment, Oracle's AI-fueled cloud revenue is projected to reach \$144 billion, with booked orders hitting half a trillion dollars. This isn't forced but cyclic, akin to the solstice rest allowing energy to build underground. Managerially, it underscores treating renewals (e.g., post-illness health or post-estrangement understanding) with care—seen in Oracle's tender handling of customer migrations to cloud, resulting in a 359% year-over-year increase in Remaining Performance Obligations in Q1 FY2026. For managers, Catz's example proves the Mandate of Heaven: divine favor through harmonious, perseverant leadership that discards the old (legacy declines) and introduces the new (AI prosperity) without harm.

In 2025, her vision for boldness in AI positions Oracle to "close the passes" during solstices—pausing to reinforce energy before explosive growth, as highlighted in her CEO Outlook interviews. Leaders can draw from this by prioritizing restful innovation cycles, inclusive team dynamics, and regulated expansion to sustain harmony amid tech's rapid evolution.

## Investor's Perspective

For investors, the I Ching's positive projection has materialized in Oracle's (ORCL) explosive performance, validating the "Mandate of Heaven" through tangible returns. As of September 10, 2025, ORCL closed at \$341.93, up dramatically from \$241.51 the prior day—a surge of over 40% in a single session, driven by AI cloud momentum despite an earnings miss in Q1 FY2026. This caps a year-to-date gain of 104.66%, with the stock up 94% since January 2025, outperforming the S&P 500 and peers like Microsoft or Salesforce. The 1-year return stands at 119.26%, 3-year at 364.04%, and 5-year at 534.04%, reflecting sustained value creation under Catz.

### Metric Value (as of Sep 10, 2025) Context

Closing Price \$341.93 Up from \$238.48 on Sep 8; day's high \$345.72.

Volume 72,459,773 shares Indicates high investor interest post-earnings.

YTD Return 104.66% Half the 2025 gain from Sep 10 surge alone.

52-Week Range \$118.86 - \$345.68 Near all-time high, signaling strong momentum.

Analyst Sentiment Positive upgrades Firms like Piper Sandler (target \$330), Wolfe Research (\$400) raised targets on Sep 10, with ratings like Overweight and Buy.

The surge ties directly to the I Ching's prosperity: Peace's "universal flowering" mirrors Oracle's AI cloud backlog, with revenue prospects at \$144 billion and \$500 billion in commitments. Return's cyclic renewal is evident in the post-decay turnaround—Oracle's cloud shift has discarded outdated models, introducing AI as the "young light" emerging after darkness. Investors should note the moving lines' warnings: prosperity isn't eternal, so persevere amid dangers like competition from AWS or Azure. Yet, Catz's track record—vaulting Oracle ahead via cloud bets—suggests fortune won't desert those inwardly superior to fate.

Risks include market volatility and overvaluation (trading at 33.34x forward earnings), but opportunities abound in AI growth. With Larry Ellison briefly becoming the world's richest due to the rally, ORCL embodies heavenly mandate for long-term holders.

Recommendation: Buy or hold for those bullish on AI; monitor for cycles as per the I Ching to avoid complacency.

Oracle Corp under CEO Safra A. Catz  
<https://icic.com/?p=7018>



6		H	H	T		3	3	2		8
5		H	H	T		3	3	2		8
4		H	H	T		3	3	2		8
3		H	H	H		3	3	3		9
2		H	H	H		3	3	3		9
1		H	T	T		3	2	2		7

### Hexagram 11 - T'ai - Peace

Above K'UN            THE RECEPTIVE, EARTH  
 Below CH'IEN        THE CREATIVE, HEAVEN

- The Receptive, which moves downward, stands above;
  - the Creative, which moves upward, is below.
- Hence their influences meet and are in harmony, so that all living things bloom and prosper.

This hexagram belongs to the first month (February-March), at which time the forces of nature prepare the new spring.

### THE JUDGMENT

PEACE.

- The small departs,
- The great approaches.

Good fortune.

Success.

This hexagram denotes a time in nature when heaven seems to be on earth. Heaven has placed itself beneath the earth, and so their powers unite in deep harmony.

Then peace and blessing descend upon all living things.

In the world of man it is a time of social harmony;

- those in high places show favor to the lowly, and
- the lowly and inferior in their turn are well disposed toward the highly placed.

There is an end to all feuds.

- Inside, at the center, in the key position, is the light principle;
- the dark principle is outside.

Thus

- the light has a powerful influence, while
- the dark is submissive.

In this way each receives its due.

- When
  - the good elements of society occupy a central position and are in control,
  - the evil elements come under their influence and change for the better.
- When
  - the spirit of heaven rules in man,
  - his animal nature also
    - comes under its influence and
    - takes its appropriate place.

The individual lines

- enter the hexagram from below and
- leave it again at the top.

Here

- the small, weak, and evil elements are about to take their departure, while
- the great, strong, and good elements are moving up.

This brings good fortune and success.

## THE IMAGE

Heaven and earth unite: the image Of PEACE.

Thus the ruler

- Divides and
- completes

the course of heaven and earth;

He

- furthers and regulates the gifts of heaven and earth, And so
- aids the people.

Heaven and earth are in contact and combine their influences, producing a time of universal flowering and prosperity.

This stream of energy must be regulated by the ruler of men.

It is done by a process of division.

Thus men

- divide the uniform flow of time into the seasons, according to the succession of natural phenomena, and
- mark off infinite space by the points of the compass.

In this way

nature in its overwhelming profusion of phenomena is

- bounded and
- controlled.

On the other hand,

nature must be furthered in her productiveness.

This is done by adjusting the products to

- the right time and
- the right place,

which increases the natural yield.

This controlling and furthering activity of man in his relation to nature is the work on nature that rewards him.

## THE LINES

Nine in the second place means:

- Bearing with the uncultured in gentleness,
- Forging the river with resolution,
- Not neglecting what is distant,
- Not regarding one's companions:

Thus one may manage to walk in the middle.

5. In times of prosperity

it is important above all to possess enough greatness of soul to bear with imperfect people.

For in the hands of a great master no material is unproductive; he can find use for everything.

6. But this generosity is by no means laxity or weakness.

It is during times of prosperity especially that

we must always be ready to risk even dangerous undertakings, such as the crossing of a river, if they are necessary.

7. So too we

must not neglect what is distant but must attend scrupulously to everything.

8. Factionalism and the dominance of cliques are especially to be avoided.

Even if people of like mind come forward together,

they ought not to form a faction by holding together for mutual advantage; instead, each man should do his duty.

These are four ways in which one can overcome the hidden danger of a gradual slackening that always

- lurks in any time of peace. And
- that is how one finds the middle way for action.

Nine in the third place means:

- No plain not followed by a slope.
- No going not followed by a return.
- He who remains persevering in danger is without blame.
- Do not complain about this truth;  
Enjoy the good fortune you still possess.

Everything on earth is subject to change.

Prosperity is followed by decline: this is the eternal law on earth.

Evil can indeed be held in check but not permanently abolished.

It always returns.

This conviction might induce melancholy, but it should not; it ought only to keep us from falling into illusion when good fortune comes to us. If we continue mindful of the danger, we remain persevering and make no mistakes.

- As long as a man's inner nature remains stronger and richer than anything offered by external fortune,
- as long as he remains inwardly superior to fate, fortune will not desert him.

## **MOVING HEXAGRAM**

### **HEXAGRAM 24 – Fu - Return (The Turning Point)**

Above K'UN THE RECEPTIVE, EARTH  
Below CHEN THE AROUSING, THUNDER

The idea of a turning point arises from the fact that

- after the dark lines have pushed all of the light lines upward and out of the hexagram,
- another light line enters the hexagram from below.

The time of darkness is past.

The winter solstice brings the victory of light.

This hexagram is linked with the eleventh month, the month of the solstice (December-January).

### **THE JUDGMENT**

RETURN. Success.

- Going out and coming in without error.
- Friends come without blame.
- To and fro goes the way.

- On the seventh day comes return.
- It furthers one to have somewhere to go.

After a time of decay comes the turning point.

The powerful light that has been banished returns.

There is movement, but

it is not brought about by force.

The upper trigram K'un is characterized by devotion;

thus the movement is natural, arising spontaneously.

For this reason the transformation of the old becomes easy.

- The old is discarded and
- the new is introduced.

Both measures accord with the time;

therefore no harm results.

Societies of people sharing the same views are formed.

But since these groups

- come together in full public knowledge and
- are in harmony with the time,
- all selfish separatist tendencies are excluded, and
- no mistake is made.

The idea of RETURN is based on the course of nature.

- The movement is cyclic, and
- the course completes itself.

Therefore

it is not necessary to hasten anything artificially.

Everything comes of itself at the appointed time.

This is the meaning of heaven and earth.

All movements are accomplished in six stages, and the seventh brings return.

Thus

- the Winter solstice, with which the decline of the year begins,
  - comes in the seventh month after the summer solstice;

so too

- sunrise
  - comes in the seventh double hour after sunset.

Therefore

seven is the number of the young light, and

it arises when six, the number of the great darkness, is increased by one.

In this way

the state of rest gives place to movement.

## THE IMAGE

Thunder within the earth: The image of THE TURNING POINT.

Thus

- the kings of antiquity closed the passes At the time of solstice.

- Merchants and strangers did not go about, And
- the ruler Did not travel through the provinces.

The winter solstice has always been celebrated in China as the **resting time** of the year –

a **custom** that survives in the time of rest observed at the new year.

In winter the life energy, symbolized by thunder, the Arousing is still underground.

Movement is just at its **beginning**;

therefore

it must be **strengthened** by rest,

so that it will **not be dissipated** by being used prematurely.

This principle, i.e., of allowing energy that is **renewing itself to be reinforced by rest**,

**applies to all similar situations.**

- The return of health after illness,
- the return of understanding after an estrangement:  
everything must be **treated** tenderly and with care at the beginning,  
so that the return may **lead to** a flowering.