Histogen Inc HSTO under CEO Susan Knudson



6	Н	Т	Т	3	2	2	7
5	Н	Т	Т	3	2	2	7
4	Н	Н	Т	3	3	2	8
3	Н	Т	Т	3	2	2	7
2	Н	Н	Н	3	3	3	9
1	Н	Т	Т	3	2	2	7

HEXAGRAM 09 - Hsiao Ch'u - The Taming Power of the Small

Above SUNTHE GENTLE, WINDBelow CH'IENTHE CREATIVE. HEAVEN

This hexagram means the force of the small – the power of the shadowy - that

- restrains,
- tames,
- impedes.

A weak line in the fourth place, that of the minister, 1 holds the five strong lines in check._____

In the Image it is the wind blowing across the sky. The wind

- restrains the clouds, the rising breath of the Creative, and
- makes them grow dense,
- but as yet is not strong enough to turn them to rain.

The hexagram presents a configuration of circumstances in which a strong element is temporarily held in leash by a weak element. It is only through gentleness that this can have a successful outcome.

THE JUDGMENT

THE TAMING POWER, OF THE SMALL Has success. Dense clouds, no rain from our western region.

This image refers to the state of affairs in China at the time when King Wen, who came originally from the west,

was in the east at the court of the reigning tyrant Chou Hsin.

The moment for action on a large scale has not yet arrived.

King Wen could only keep the tyrant somewhat in check by friendly persuasion. Hence the image of many clouds, promising moisture and blessing to the land, although as yet no rain falls.

The situation is not unfavorable;

there is a prospect of ultimate success,

- but there are still obstacles in the way, and
- we can merely take preparatory measures.

Only through the small means of friendly persuasion can we exert any influence. The time has not yet come for sweeping measures.

However, we may be able, to a limited extent, to act as a restraining and subduing influence.

To carry out our purpose we need

- firm determination within and
- gentleness and adaptability in external relations.

THE IMAGE

The wind drives across heaven: The image of THE TAMING POWER OF THE SMALL. Thus the superior man

Refines the outward aspect of his nature.

The wind can indeed drive the clouds together in the sky; yet, being nothing but air, without solid body, it does not produce great or lasting effects. So also an individual, in times when he can produce no great effect in the outer world,

can do nothing except refine the expression of his nature in small ways.

THE LINES

Nine in the second place means: He allows himself to be drawn into returning. Good fortune.

One would like to press forward, but before going farther one sees from the example of others like oneself that this way is blocked. In such a case,

if the effort to push forward is **not in harmony** with the time, 2

a reasonable and resolute man will not expose himself to a personal rebuff, but will retreat with others of like mind. This brings good fortune,

because he does others of like not needlessly jeopardize himself.

MOVING HEXAGRAM

HEXAGRAM 37 - Chia Jen - The Family (The Clan)

Above SUN THE GENTLE, WIND Below LI THE CLINGING, FIRE

This hexagram represents the laws obtaining within the family.

- The strong line at the top represents the father,
- the lowest the son.
- The strong, line in the fifth place represents the husband,
- the yielding second line the wife.
- On the other hand,

• the two strong lines in the fifth and the third place represent two brothers, and

 the two weak lines correlated with them in the fourth and the second place stand for their respective wives.

Thus all the

- connections and
- relationships

within the family find their appropriate expression.

Each individual line has the character according with its place.

The fact that a strong line occupies the sixth place

-where a weak line might be expected -

indicates very clearly

the strong leadership that must come from the head of the family. The line is to be considered here

- not in its quality as the sixth
- but in its quality as the top line.

THE FAMILY shows the laws operative within the household that, transferred to outside life,

keep the state and the world in order.

The influence that goes out from within the family is represented by the symbol of the wind created by fire.

THE JUDGMENT

THE FAMILY The perseverance of the woman furthers. The foundation of the family is the relationship between husband and wife. The tie that holds the family together lies in the loyalty and perseverance of the wife. Her place is within (second line), while that of the husband is without (fifth line). It is in accord with the great laws of nature that husband and wife take their proper places. Within the family a strong authority is needed; this is represented by the parents. If the father is really a father and • the son a son, if the elder brother fulfills his position, and the younger fulfills his, if the husband is really a husband and the wife a wife, then the family is in order. When the family is in order, all the social relationships of mankind will be in order. Three of the five social relationships are to be found within the family – 1. that between father and son,

- which is the relation of love,
- that between husband and wife, which is the relation of chaste conduct, and
- that between elder and younger brother, which is the relation of correctness.
- The loving reverence of the son is then carried over to the prince in the form of faithfulness to duty;
- the affection and correctness of behavior existing between the two brothers are extended
- to a friend in the form of loyalty, and
- to a person of superior rank in the form of deference.
- The family is society in embryo;

it is the native soil on which performance of moral duty is made easy through natural affection,

- so that within a small circle a basis of moral practice is created, and
- this is later widened to include human relationships in general.

THE IMAGE

Wind comes forth from fire: The image Of THE FAMILY. Thus the superior man has • substance in his words And

duration in his way of life.

Heat creates energy: this is signified by the wind

- stirred up by the fire and
- issuing forth from it.

This represents influence working from within outward. The same thing is needed in the regulation of the family. Here too

the influence on others must proceed from one's own person.

In order to be capable of producing such an influence,

- one's words must have power, and
- this they can have only if they are based on something real, just as
- flame depends on its fuel.

Words have influence only when they are

- pertinent and
- clearly related to definite circumstances.

General discourses and admonitions have no effect whatsoever. Furthermore,

- the words must be supported by one's entire conduct, just as
- the wind is made effective by its duration.
 Only
- firm and
- consistent conduct

will make such an impression on others that

they can

- adapt and
- conform to it.

If words and conduct are not in accord and not consistent, they will have no effect.