Telefonaktiebolaget LM Ericsson ERIC under CEO E. Boerje Ekholm



6	Н	Т	Т	3	2	2	7
5	Н	Т	Т	3	2	2	7
4	Н	Η	Т	3	3	2	8
3	Н	Η	Т	3	3	2	8
2	Т	Т	Т	2	2	2	6
1	Н	Н	Т	3	3	2	8

# HEXAGRAM 20 – Kuan - Contemplation (View)

Above SUN THE GENTLE, WIND Below K'UN THE RECEPTIVE, EARTH

A slight variation of tonal stress gives the Chinese name for this hexagram a <mark>double</mark> <mark>meaning</mark>.

It <mark>means both</mark>

- contemplating and
- being seen, in the sense of being an example.

These ideas are suggested by the fact that the hexagram can be understood as picturing a type of tower characteristic of ancient China.

- A tower of this kind commanded a wide view of the country; at the same time, when situated on a mountain,
- it became a landmark that could be seen for miles around.

Thus the hexagram shows a ruler

- who contemplates the law of heaven above him and the ways of the people below, and
- who, by means of good government, sets a lofty example to the masses.

This hexagram is linked with the eighth month (September - October).

- The light-giving power retreats and
- the dark power is again on the increase.

However, this aspect is not material in the interpretation of the hexagram as a whole.

### THE JUDGMENT

CONTEMPLATION.

• The ablution has been made,

But

• not yet the offering.

Full of trust they look up to him.

The sacrificial ritual in China began with

- an ablution and
- a libation by which the Deity was invoked,

after which the sacrifice was offered.

The moment of time between these two ceremonies is the most sacred of all, the moment of deepest inner concentration.

<mark>If piety is</mark>

- sincere and
- expressive of real faith,

the contemplation of it has a transforming and awe-inspiring effect on those who witness it.

Thus also in nature

a holy seriousness is to be seen in the fact that

natural occurrences are uniformly subject to law.

Contemplation of the divine meaning underlying the workings of the universe gives to the man who is called upon to influence others

the means of producing like effects.

This requires that power of inner concentration which religious contemplation develops in great men strong in faith.

- It enables them to apprehend the mysterious and divine laws of life, and by means of profoundest inner concentration
- they give expression to these laws in their own persons.

Thus

a hidden spiritual power emanates from them,

influencing and dominating others

without their being aware of how it happens.

THE IMAGE

The wind blows over the earth: The image of CONTEMPLATION. Thus the kings of old

- visited the regions of the world,
- Contemplated the people, And
- gave them instruction.

When the wind blows over the earth it

- goes far and wide and
- the grass must bend to its power.

These two occurrences find confirmation in the hexagram.

The two images are used to symbolize a practice of the kings of old;

- in making regular journeys the ruler could, in the first place, survey his realm and make certain that none of the existing usages of the people escaped notice;
- in the second, he could exert influence through which such customs as were unsuitable could be changed.

All of this points to the power possessed by a superior personality.

- On the one hand, such a man
  - will have a view of the real sentiments of the great mass of humanity and therefore
  - cannot be deceived;
- on the other, he
  - will impress the people so profoundly,
    - by his mere existence and
    - by the impact of his personality,

that they will be swayed by him as the grass by the wind.

# THE LINES

Six in the second place means:

Contemplation through the crack of the door. Furthering for the perseverance of a woman.

Through the crack of the door

- one has a limited outlook;
- one looks outward from within.

Contemplation is subjectively limited.

One

• tends to relate everything to oneself and

• cannot put oneself in another's place and understand his motives.

This is appropriate for a good housewife.

It is not necessary for her to be conversant with the affairs of the world. But for a man who must take active part in public life,

such a narrow, egotistic way of contemplating things is of course harmful.

# **MOVING HEXAGRAM**

### HEXAGRAM 59 - Huan - Dispersion (Dissolution)

Above SUN THE GENTLE, WIND Below K'AN THE ABYSMAL, WATER

Wind blowing over water disperses it, dissolving it into

• foam and

• mist.

This suggests that when a man's vital energy is dammed up within him (indicated as a danger by the attribute of the lower trigram), gentleness serves to • break up and

- dissolve
- the blockage.

#### THE JUDGMENT

Dispersion, Success. The king approaches his temple. It furthers one to cross the great water. Perseverance furthers.

The text of this hexagram resembles that of Ts'ui, GATHERING TOGETHER (45). In the latter,

the subject is the bringing together of elements that have been separated, as water collects in lakes upon the earth. Here

the subject is the dispersing and dissolving of divisive egotism.

DISPERSION shows the way, so to speak, that leads to gathering together. This explains the similarity of the two texts.

Religious forces are needed to overcome the egotism that divides men.

- 1. The common celebration of the great
- sacrificial feasts and
- sacred rites,
- which gave expression simultaneously to the
- interrelation and
- social articulation of
  - o family and
  - o state,

#### was the means employed by the great rulers to unite men.

- The sacred music and
- the splendor of the ceremonies

aroused a strong tide of emotion

• that was shared by all hearts in unison, and

• that awakened a consciousness of the common origin of all creatures.

In this way

- disunity was overcome and
- rigidity dissolved.

A further means to the same end is

#### 2. cooperation in great general undertakings that

set a high goal for the will of the people; in the common concentration on this goal, all barriers dissolve, just as

just as,

- when a boat is crossing a great stream,
- all hands must unite in a joint task.

<mark>But only a man</mark>

- who is himself free of all selfish ulterior considerations, and
- who perseveres in justice and steadfastness,

is capable of so dissolving the hardness of egotism.

# THE IMAGE

The wind drives over the water: The image of DISPERSION. Thus

<mark>the kings of old</mark>

- sacrificed to the Lord And
- built temples.

In the autumn and winter,

water begins to freeze into ice. When

the warm breezes of spring come,

- the rigidity is dissolved, and
- the elements that have been dispersed in ice floes are reunited.

It is the same with the minds of the people.

<mark>Through</mark>

- hardness and
- selfishness

the heart grows rigid, and

this rigidity leads to separation from all others.

- Egotism and
- Cupidity

<mark>isolate men.</mark> Therefore the hearts of men

must be seized by a devout emotion.

<mark>They</mark>

- must be shaken by a religious awe in face of eternity –
- stirred with an intuition of the One Creator of all living beings, and
- united through the strong feeling of fellowship experienced in the ritual of divine worship.