### ON24 Inc ONTF under CEO Sharat Sharan



6	Ι	Т	Т	З	2	2	7
5	Н	Т	Т	3	2	2	7
4	Н	Т	Т	3	2	2	7
3	Н	Н	Н	3	3	3	9
2	Н	Н	Т	3	3	2	8
1	Н	Т	Т	3	2	2	7

# **HEXAGRAMA 13 - T'ung Jen - Fellowship with Men**

Above CH'IEN THE CREATIVE, HEAVEN Below LI THE CLINGING, FLAME

#### The image

- of the upper trigram Ch'ien is heaven, and that
- of the lower, Li, is flame.

It is the nature of fire to flame up to heaven.

This gives the idea of fellowship.

It is the second line that, by virtue of its central character,

unites the five strong lines around it.

This hexagram forms a complement to Shih, THE ARMY (7).

- 1. In the latter, danger is within and obedience without the character of a warlike army, which, in order to hold together, needs one strong man among the many who are weak.
- 2. Here, clarity is within and strength without the character of a peaceful union of men, which, in order to hold together, needs one yielding nature among many firm persons.

# THE JUDGMENT

FELLOWSHIP WITH MEN in the open.

Success.

It furthers one to cross the great water.

The perseverance of the superior man furthers.

True fellowship among men must be based upon a concern that is universal. It is

not the private interests of the individual that create lasting fellowship among men, but rather the goals of humanity.

That is why it is said that fellowship with men in the open succeeds.

If unity of this kind prevails,

even difficult and dangerous tasks, such as crossing the great water, can be accomplished.

But in order to bring about this sort of fellowship,

a persevering and enlightened leader is needed -

a man with

- clear, convincing, and inspiring aims and
- the strength to carry them out.
- (The inner trigram means clarity;
- the outer, strength.)

#### THE IMAGE

Heaven together with fire: The image of FELLOWSHIP WITH MEN.

Thus the superior man

- organizes the clans And
- makes distinctions between things.

#### Heaven

- has the same direction of movement as fire,
- yet it is different from fire.

Just as

 the luminaries in the sky serve for the systematic division and arrangement of time,

SO

human society and all things that really belong together must be organically arranged.

Fellowship should not be a mere mingling, of individuals or of things – that would be chaos, not fellowship.

If fellowship is to lead to order, there must be organization within diversity.

#### THE LINES

# Nine in the third place means:

He hides weapons in the thicket;

• He climbs the high hill in front of it. For three years he does not rise up.

Here fellowship has changed about to mistrust.

Each man

- distrusts the other,
- plans a secret ambush, and
- seeks to spy on his fellow from afar.

We are dealing with an obstinate opponent whom we cannot come at by this method.

Obstacles standing in the way of fellowship with others are shown here. One

- has mental reservations for one's own part and
- seeks to take his opponent by surprise.

This very fact makes one mistrustful,

- suspecting the same wiles in his opponent and
- trying to ferret them out.

The result is that one departs further and further from true fellowship.

- The longer this goes on,
- the more alienated one becomes.

# **MOVING HEXAGRAM**

# **HEXAGRAM 25 - Wu Wang - Innocence (The Unexpected)**

Above CH'IEN THE CREATIVE, HEAVEN
Below CHEN THE AROUSING, THUNDER

- Ch'ien, heaven, is above;
- Chen, movement, is below.

The lower trigram Chen is under the influence of the strong line it has received from above, from heaven.

When, in accord with this,

- movement follows the law of heaven,
- man is
  - innocent and
  - without quile.

His mind is

- natural and true,
- unshadowed by reflection or ulterior designs.

For

- wherever conscious purpose is to be seen,
- there the truth and innocence of nature have been lost.

Nature that is not directed by the spirit is

- not true
- but degenerate nature.

Starting out with the idea of the natural,

- the train of thought in part goes somewhat further and thus
- the hexagram includes also the idea of the unintentional or unexpected.

#### THE JUDGMENT

INNOCENCE. Supreme success.

Perseverance furthers.

If someone is not as he should be,

He has misfortune,

And

• it does not further him To undertake anything.

Man has received from heaven a nature innately good,

to guide him in all his movements.

By devotion to this divine spirit within himself,

he attains an unsullied innocence that leads him to do right

- with instinctive sureness and
- without any ulterior thought of reward and personal advantage.

This instinctive certainty

- brings about supreme success and
- "furthers through perseverance."

However,

- not everything instinctive is nature in this higher sense of the word,
- but only that which is right and in accord with the will of heaven.

Without this quality of rightness,

an unreflecting, instinctive way of acting brings only misfortune.

Confucius says about this:

- "He who departs from innocence,
  - o what does he come to?
- Heaven's will and blessing
  - do not go with his deeds."

#### THE IMAGE

Under heaven thunder rolls: All things attain the natural state of innocence.

Thus the kings of old,

- rich in virtue, and
- in harmony with the time,

Fostered and nourished all beings.

In springtime

when thunder, life energy, begins to move again under the heavens,

- everything sprouts and grows, and
- all beings receive from the creative activity of nature

the childlike innocence of their original state. So it is with the good rulers of mankind: drawing on the spiritual wealth at their command, they

- take care of all forms of life and all forms of culture and
  do everything to further them, and at the proper time.