

Hertz Global Holdings Inc HTZ under CEO Stephen Scherr



6		H	H	H		3	3	3		9
5		H	H	H		3	3	3		9
4		T	T	T		2	2	2		6
3		T	T	T		2	2	2		6
2		H	T	T		3	2	2		7
1		T	T	T		2	2	2		6

**HEXAGRAM 59 – Huan - Dispersion (Dissolution)**

Above SUN THE GENTLE, WIND  
 Below K'AN THE ABYSMAL, WATER

Wind blowing over water  
 disperses it,  
 dissolving it into

- foam and
- mist.

This suggests that when a man's vital energy is dammed up within him (indicated as a danger by the attribute of the lower trigram), gentleness serves to

- break up and
- dissolve the blockage.

**THE JUDGMENT**

Dispersion,  
Success.

The king approaches his temple.  
It furthers one to cross the great water.  
Perseverance furthers.

The text of this hexagram resembles that of Ts'ui, GATHERING TOGETHER (45).

In the latter,

the subject is the bringing together of elements that have been separated,  
as water collects in lakes upon the earth.

Here

the subject is the dispersing and dissolving of divisive egotism.

DISPERSION shows the way, so to speak, that leads to gathering together.  
This explains the similarity of the two texts.

Religious forces are needed to overcome the egotism that divides men.

1. The common celebration of the great

- sacrificial feasts and
  - sacred rites,
- which gave expression simultaneously to the

- interrelation and
- social articulation of
  - family and
  - state,

was the means employed by the great rulers to unite men.

- The sacred music and
  - the splendor of the ceremonies
- aroused a strong tide of emotion
- that was shared by all hearts in unison, and
  - that awakened a consciousness of the common origin of all creatures.

In this way

- disunity was overcome and
- rigidity dissolved.

A further means to the same end is

2. cooperation in great general undertakings that

set a high goal for the will of the people;  
in the common concentration on this goal,  
all barriers dissolve,  
just as,

- when a boat is crossing a great stream,
- all hands must unite in a joint task.

But only a man

- who is himself free of all selfish ulterior considerations, and
- who perseveres in justice and steadfastness,

is capable of so dissolving the hardness of egotism.

## THE IMAGE

The wind drives over the water: The image of DISPERSION.

Thus

the kings of old

- sacrificed to the Lord And
- built temples.

In the autumn and winter,  
water begins to freeze into ice.

When

the warm breezes of spring come,

- the rigidity is dissolved, and
- the elements that have been dispersed in ice floes are reunited.

It is the same with the minds of the people.

Through

- hardness and
- selfishness

the heart grows rigid, and

this rigidity leads to separation from all others.

- Egotism and
- Cupidity

isolate men.

Therefore

the hearts of men

- must be seized by a devout emotion.

They

- must be shaken by a religious awe in face of eternity –
- stirred with an intuition of the One Creator of all living beings, and
- united through the strong feeling of fellowship experienced in the ritual of divine worship.

## THE LINES

Six at the beginning means:

He brings help with the strength of a horse.

Good fortune.

It is important

- that disunion should be overcome at the outset,
  - before it has become complete –
- that the clouds should be dispersed
  - before they have brought storm and rain.

At such times when

hidden divergence's in temper

- make themselves felt and

- lead to mutual misunderstandings, we must take quick and vigorous action to dissolve the
- misunderstandings and
- mutual distrust.

Six in the third place means:

He dissolves his self.  
No remorse.

Under certain circumstances,  
a man's work may become so difficult  
that  
he can no longer think of himself.

He must

- set aside all personal desires and
- disperse whatever the self gathers about it to serve as a barrier against others.

Only on the basis of a great renunciation can  
he obtain the strength for great achievements.

By setting his goal in a great task outside himself,  
he can attain this standpoint.

Six in the fourth place means:

He dissolves his bond with his group. (1)  
Supreme good fortune.

Dispersion leads in turn to accumulation.

This is something that ordinary men do not think of.

When

- we are working at a task that affects the general welfare,
- we must leave all private friendships out of account.

Only by

rising above party interests  
can we achieve something decisive.

He who has the courage thus to

- forego what is near
- wins what is afar.

But in order to comprehend this standpoint,  
one must have a wide view of the interrelationships of life,  
such as only unusual men attain.

Nine in the fifth place means:

His loud cries are as dissolving as sweat.

Dissolution!

A king abides without blame.

In times of general

- dispersion and

- separation,
- a great idea provides a focal point for the organization of recovery.  
Just as
- an illness reaches its crisis in a dissolving sweat,
- so
- a great and stimulating idea is a true salvation in times of general deadlock.
- It gives the people a rallying point –  
a man in a ruling position who can dispel misunderstandings.

Nine at the top means:

He dissolves his blood.

Departing, keeping at a distance, going out,

Is without blame.

The idea of

- the dissolving of a man's blood **means**
- the dispersion of that which might lead to bloodshed and wounds,
- i.e., avoidance of danger.

But here

the thought

- is not that a man avoids difficulties for himself alone,
- but rather that he rescues his kin - -
- **helps them**
  - to get away before danger comes, or
  - to keep at a distance from an existing danger, or
  - to find a way out of a danger that is already upon them.

In this way he does what is right.

## **MOVING HEXAGRAM**

### **HEXAGRAM 34 - Ta Chuang - The Power of the Great**

Above CHEN            THE AROUSING, THUNDER

Below CH'IEN        THE CREATIVE, HEAVEN

The great lines, that is, the light, strong lines, are **powerful.**

Four light lines

- have entered the hexagram from below and
- are about to ascend higher.
  
- The upper trigram is Chen, the Arousing;
- the lower is Ch'ien, the Creative.
  
- Ch'ien is strong,
- Chen produces movement.

The union of movement and strength **gives** the meaning of THE POWER OF THE GREAT.

The hexagram is **linked with** the second month (March April).

## THE JUDGMENT

THE POWER OF THE GREAT.

Perseverance furthers.

The hexagram points to a time when inner worth

- mounts with great force and
- comes to power.

But its strength has already **passed beyond** the median line, hence there is **danger** that one

- may **rely entirely** on one's own power and
- **forget** to ask what is right.

There is danger too that, being intent on **movement**, we **may not wait** for the right time.

Therefore the **added statement** that perseverance furthers.

For that is truly great power

- which does not degenerate into mere force
- but remains inwardly united with the fundamental principles of right and of justice.

When we understand this point –

namely, that greatness and justice must be indissoluble united – we understand the true meaning of all that happens in heaven and on earth.

## THE IMAGE

Thunder in heaven above: The image of THE POWER OF THE GREAT.

Thus the superior man

does not tread upon paths

That do not accord with established order.

Thunder - electrical energy - mounts upward in the spring.

The direction of this movement is in **harmony with** that of the movement of heaven.

It is therefore a movement **in accord with** heaven, **producing** great power.

However,

true greatness **depends on** being in harmony with what is right.

Therefore in times of great power

the superior man avoids doing anything

that is not in harmony with the established order.