Barnes & Noble Education Inc BNED under CEO Michael Huseby



6	Ι	Т	Т	3	2	2	7
5	Н	Н	Т	3	3	2	8
4	Т	Т	Т	2	2	2	6
3	Н	Т	Т	3	2	2	7
2	Т	Т	Т	2	2	2	6
1	Η	Т	Т	3	2	2	7

HEXAGRAM 22 - Pi - Grace

Above KEN KEEPING STILL, MOUNTAIN Below Li THE CLINGING, FIRE

This hexagram shows a fire that

- breaks out of the secret depths of the earth and, blazing up,
- illuminates and beautifies the mountain, the heavenly heights.
- Grace beauty of form is necessary in any union if
- it is to be
 - well ordered and pleasing
- rather than
 - disordered and chaotic.

THE JUDGMENT

GRACE has success.

In small matters

It is favorable to undertake something.

Grace brings success.

However,

- it is not the essential or fundamental thing;
- it is only the ornament and must therefore be used
 - sparingly and
 - only in little things.
- 1. In the lower trigram of fire

a yielding line

- comes between two strong lines and
- makes them beautiful,

but

- the strong lines are the essential content and
- the weak line is the beautifying form.
- 2. <u>In the upper trigram of the mountain,</u>

the strong line

- takes the lead, so that here again
- the strong element must be regarded as the decisive factor.
- 3. In nature we see in the sky the strong light of the sun;

the life of the world depends on it.

But this strong, essential thing is

- changed and
- given pleasing variety by the moon and the stars.
- 4. In human affairs,

aesthetic form comes into being when

traditions exist that, strong and abiding like mountains, are made pleasing by a lucid beauty.

5. By contemplating the forms existing in the heavens

we come to understand time and its changing demands.

6. Through contemplation of the forms existing in human society it becomes possible to shape the world. 1

THE IMAGE

Fire at the foot of the mountain: The image of GRACE.

Thus does

- the superior man proceed When clearing up current affairs.
 But
- he dare not decide controversial issues in this way.
- The fire, whose light illuminates the mountain and makes it pleasing,
 - does not shine far;

in the same way,

- beautiful form suffices to brighten and to throw light upon matters of lesser moment,
- but important questions cannot be decided in this way.
 They require greater earnestness.

THE LINES

0 Six in the second place means:

He lends grace to the beard on his chin.

- The beard is not an independent thing;
 - o it moves only with the chin.
- The image therefore means that form is to be considered
 - o only as a result and attribute of content.
- The beard is a superfluous ornament.
- To devote care to it for its own sake,
 - without regard for the inner content of which it is an ornament,
 - would bespeak a certain vanity.

Six in the fourth place means:

Grace or simplicity?

A white horse comes as if on wings.

- He is not a robber,
- He will woo at the right time.

An individual is in a situation in which doubts arise as to which is better -

- to pursue the grace of external brilliance, or
- to return to simplicity.

The doubt itself implies the answer.

- Confirmation comes from the outside;
- it comes like a white winged horse.

The white color indicates simplicity.

At first

- it may be disappointing to renounce comforts that might have been obtained, yet
- one finds peace of mind in a true relationship with the friend who courts him. The winged horse is the symbol of the thoughts that transcend all limits of space and time.

MOVING HEXAGRAM

Above LI THE CLINGING, FLAME
Below CH'IEN THE CREATIVE, HEAVEN

- The fire in heaven above shines far, and
- all things
 - stand out in the light and
 - become, manifest.
- The weak fifth line occupies the place of honor, and
- all the strong lines are in accord with it.

All things come to the man who is

- modest and kind
- in a high position. 1

THE JUDGMENT

POSSESSION IN GREAT MEASURE. Supreme success.

The two trigrams indicate that strength and clarity unite.

- Possession in great measure
 is determined by fate and
- accords with the time.

How is it possible that the weak line has power

- to hold the strong lines fast and
- to possess them?

It is done by virtue of unselfish modesty.

The time is favorable - a time of

- strength within,
- clarity and culture without.

Power is expressing itself in a graceful and controlled way. This brings supreme success and wealth. 2

THE IMAGE

Fire in heaven above: The image of POSSESSION IN GREAT MEASURE . Thus the superior man $\,$

- curbs evil and
- furthers good, And thereby
- obeys the benevolent will of heaven.

The sun in heaven above,

shedding light over everything on earth,

is the image of possession on a grand scale.

But a possession of this sort must be administered properly.

The sun brings both evil and good into the light of day.

<u>Man</u>

must combat and curb the evil, and
must favor and promote the good.
Only in this way does he fulfill the benevolent will of God, who desires

- only good andnot evil.