Telecom Argentina SA TEO under CEO Roberto D. Nobile



6	Т	Т	Т	2	2	2	6
5	Ι	Т	Т	თ	2	2	7
4	Η	Τ	Т	3	3	2	8
3	Ι	Τ	Т	თ	თ	2	8
2	Н	Н	Т	3	3	2	8
1	Н	Т	Т	3	2	2	7

HEXAGRAM 03 - Chun - Difficulty at the Beginning

Above K'AN THE ABYSMAL, WATER Below CHEN THE AROUSING, THUNDER

The name of the hexagram, Chun, really connotes a blade of grass pushing against an obstacle as it sprouts out of the earth hence the meaning, "difficulty at the beginning." The hexagram indicates the way in which heaven and earth bring forth individual beings.

It is their first meeting, which is beset with difficulties.

The lower trigram Chen is the Arousing;

- its motion is upward and
- its image is thunder.

The upper trigram K'an stands for the Abysmal, the dangerous.

- Its motion is downward and
- its image is rain.

The situation points to teeming, chaotic profusion;

thunder and rain fill the air.

But the chaos clears up.

- While the Abysmal sinks,
- the upward movement eventually passes beyond the danger.
- A thunderstorm brings release from tension, and
- all things breathe freely again.

THE JUDGMENT

DIFFICULTY AT THE BEGINNING works supreme success,

Furthering through perseverance.

Nothing should be undertaken.

It furthers one to appoint helpers.

Times of growth are beset with difficulties.

They resemble a first birth.

But these difficulties arise from the very profusion of all that is struggling to attain form.

Everything is in motion:

therefore if one perseveres there is a prospect of great success, in spite of the existing danger.

When it is a man's fate to undertake such new beginnings, everything is still unformed, dark.

Hence he must hold back, because any premature move might bring disaster.

Likewise, it is very important not to remain alone;

in order to overcome the chaos he needs helpers.

This is not to say, however, that he himself should look on passively at what is happening.

He must lend his hand and participate with inspiration and guidance.

THE IMAGE

Clouds and thunder: The image Of DIFFICULTY AT THE BEGINNING.

Thus the superior man

Brings order out of confusion.

Clouds and thunder are represented by definite decorative lines;

this means that in the chaos of difficulty at the beginning, order is already implicit. So too the superior man has to arrange and organize the inchoate profusion of such times of beginning, just as one sorts out silk threads from a knotted tangle and binds them into skeins.

In order to find one's place in the infinity of being, one must be able both

- to separate and
- to unite.

THE LINES

Six at the top means: Horse and wagon part. Bloody tears flow.

The difficulties at the beginning are too great for some persons.

- They get stuck and never find their way out;
- they fold their hands and give up the struggle.

Such resignation is the saddest of all things. Therefore Confucius says of this line:

"Bloody tears flow: one should not persist in this."

MOVING HEXAGRAM

HEXAGRAM 42 – I - Increase

Above SUN THE GENTLE, WIND Below CHEN THE AROUSING, THUNDER

The idea of increase is expressed in the fact that

the strong lowest line of the upper trigram

- has sunk down and
- taken its place under the lower trigram.

This conception also expresses

the fundamental idea on which the Book of Changes is based.

<u>To rule truly is to serve.</u>

A sacrifice of the higher element

that

produces an increase of the lower is called an out-and-out increase:

it

indicates the spirit that alone has power to help the world.

THE JUDGMENT

INCREASE.

- It furthers one To undertake something.
- It furthers one to cross the great water.

Sacrifice on the part of those above for the increase of those below

- fills the people with a sense of joy and gratitude that
- is extremely valuable for the flowering of the commonwealth.
 When people are thus devoted to their leaders,
- undertakings are possible, and
- even difficult and dangerous enterprises will succeed.
 Therefore in such times of progress and successful development

it is necessary to

work

and

make the best use of the time.

This time resembles that of the marriage of heaven and earth, when the earth

- · partakes of the creative power of heaven,
- forming and bringing forth living beings.

The time of INCREASE does not endure,

therefore

it

must be utilized while it lasts.

THE IMAGE

Wind and thunder: the image Of INCREASE.

Thus the superior man:

If

he sees good,

he imitates it;

Tf

he has faults,

he rids himself of them.

While observing how thunder and wind increase and strengthen each other, a man can note the way to

self-increase

and

self-improvement.

When he discovers good in others,

he should

imitate it

and thus

make everything on earth his own.

Tf

- he perceives something bad in himself,
 - let him rid himself of it.

In this wav

he becomes free of evil.

This ethical change represents the most important increase of personality.