

## 3M HEALTHCARE under CEO Bryan Hanson



|   |  |   |   |   |  |   |   |   |  |   |
|---|--|---|---|---|--|---|---|---|--|---|
| 6 |  | H | T | T |  | 3 | 2 | 2 |  | 7 |
| 5 |  | H | T | T |  | 3 | 2 | 2 |  | 7 |
| 4 |  | H | T | T |  | 3 | 2 | 2 |  | 7 |
|   |  |   |   |   |  |   |   |   |  |   |
| 3 |  | H | H | T |  | 3 | 3 | 2 |  | 8 |
| 2 |  | H | T | T |  | 3 | 2 | 2 |  | 7 |
| 1 |  | H | H | T |  | 3 | 3 | 2 |  | 8 |

### HEXAGRAM 06 – Sung - Conflict

Above CH'IEN      THE CREATIVE, HEAVEN  
Below K'AN        THE ABYSMAL, WATER

1. The upper trigram, whose image is heaven, has an upward movement; the lower trigram, water, in accordance with its nature, tends downward. Thus the two halves **move away** from each other, giving rise to the idea of **conflict**.
2. The attribute of the Creative is **strength** that of the abysmal is danger, **guile**.  
**Where cunning has force before it, there is conflict.**
3. A third indication of **conflict**, in terms of character, is presented by the combination of deep **cunning** within and fixed **determination** outwardly.  
A person of this character will certainly be quarrelsome.

### THE JUDGMENT

CONFLICT.

- You are sincere And
  - are being obstructed.
- A **cautious halt** halfway brings good fortune.

Going through to the end brings misfortune.  
It furthers one to see the great man.  
It does not further one to cross the great water.

Conflict develops when one

- feels himself to be in the right and
- runs into opposition.

If one is not convinced of being in the right, opposition leads

- to craftiness or high-handed encroachment but
- not to open conflict.

If a man is entangled in a conflict,  
his only salvation lies in being so

- clear-headed and
- inwardly strong

that he is always ready to come to terms by meeting the opponent halfway.

To carry on the conflict to the bitter end has evil effects even when one is in the right,

because the enmity is then perpetuated.

It is important to see the great man,

that is, an impartial man whose authority is great enough to

- terminate the conflict amicably or
- assure a just decision.

In times of strife, crossing the great water is to be avoided, that is, dangerous enterprises are not to be begun, because in order to be successful they require concerted unity of forces. Conflict within weakens the power to conquer danger without.

## THE IMAGE

Heaven and water go their opposite ways: The image of Conflict.

Thus in all his transactions the superior man

Carefully considers the beginning.

The image indicates that

the causes of conflict are latent in the opposing tendencies of the two trigram.

Once these opposing tendencies appear, conflict is inevitable.

To avoid it, therefore, everything must be taken carefully into consideration in the very beginning.

- If rights and duties are exactly defined, or
- if, in a group, the spiritual trends of the individuals harmonize, the cause of conflict is removed in advance.