

Viasat Inc VSAT under CEO Mark Dankberg



6		H	H	H		3	3	3		9
5		H	H	T		3	3	2		8
4		H	T	T		3	2	2		7
3		T	T	T		2	2	2		6
2		H	T	T		3	2	2		7
1		T	T	T		2	2	2		6

### HEXAGRAM 64 - Wei Chi - Before Completion

Above Li THE CLINGING, FLAME  
 Below K'AN THE ABYSMAL, WATER

This hexagram indicates a time when the transition from disorder to order is not yet completed.

The change is indeed prepared for, since

all the lines in the upper trigram are in relation to those in the lower (1).

However,

they are not yet in their places.

While

- the preceding hexagram offers an analogy to autumn,
  - which forms the transition from summer to winter,

- this hexagram presents a parallel to **spring**,
  - which leads out of winter's stagnation into the fruitful time of summer.

With this hopeful outlook the Book of Changes comes to its close.

## THE JUDGMENT

BEFORE COMPLETION.

Success.

But if the little fox, after nearly completing the crossing,  
Gets his tail in the water,  
There is nothing that would further.

The conditions are difficult.

The task is great and full of responsibility.

It is nothing less than that of  
leading the world out of confusion back to order.

But

it is a task that **promises success**,

because

there is **a goal that can unite the** forces now tending in different directions.

At first, however,

one must **move warily**, like an old fox walking over ice.

The caution of a fox walking over ice is proverbial in China.

His ears are constantly alert to the cracking of the ice,  
as

he carefully and circumspectly searches out the safest spots.

A young fox who as yet has not acquired this caution

goes ahead boldly,

and it may happen that

he falls in and gets his tail wet

when

he is almost across the water.

Then of course

his effort has been all in vain.

Accordingly, in times "before completion,"

- **deliberation**

and

- **caution**

are the prerequisites of success.

## THE IMAGE

Fire over water: The image of the condition before transition.

Thus

**the superior man is careful**

**In the differentiation of things,**

So that each finds its place.

When

fire,

- which by nature flames upward,  
is above,

and

water,

- which flows downward,  
is below,

their effects

- take opposite directions

and

- remain unrelated.

If

- we wish to achieve an effect,
- we must first
  - investigate the nature of the forces in question  
and
  - ascertain their proper place.

If

- we can bring these forces to bear in the right place,
  - they will have the desired effect,
- and
  - completion will be achieved.

But in order to handle external forces properly,

- we must above all arrive at the correct standpoint ourselves,  
for only from this vantage can we work correctly.

## THE LINES

Six at the beginning means:

He gets his tail in the water.

Humiliating.

In times of disorder

there is a temptation to advance oneself as rapidly as possible  
in order to accomplish something tangible.

But

this enthusiasm leads only to failure and humiliation  
if the time for achievement has not yet arrived.

In such a time

it is wise to spare ourselves the opprobrium of failure  
by holding back. 2

Six in the third place means:

Before completion, attack brings misfortune.  
It furthers one to cross the great water.

The time of transition has arrived,

but

one

- lacks the strength to complete the transition.

If

one

- should attempt to force it,
- disaster would result,  
because
- collapse would then be unavoidable.

What is to be done?

A new situation must be created;

one

- must engage the energies of able helpers  
and in this fellowship
- take the decisive step - cross the great water.

Then completion will become possible.

Nine at the top means:

There is drinking of wine

In genuine confidence.

No blame.

But if

one wets his head,

He loses it, in truth.

Before completion, at the dawning of the new time,

- friends foregather in an atmosphere of mutual trust,  
and
- the time of waiting is passed in conviviality.

Since

the new era is hard on the threshold,

there is no blame in this.

But

one must be careful in all this to keep within proper bounds.

If in his exuberance

- a man gets drunk,
- he forfeits the favorableness of the situation  
through his intemperance.

## **MOVING HEXAGRAM**

## HEXAGRAM 34 - Ta Chuang - The Power of the Great

Above CHEN            THE AROUSING, THUNDER  
Below CH'IEN        THE CREATIVE, HEAVEN

The great lines, that is, the light, strong lines, are **powerful**.

Four light lines

- have entered the hexagram from below and
- are about to ascend higher.
  
- The upper trigram is Chen, the Arousing;
- the lower is Ch'ien, the Creative.
  
- Ch'ien is strong,
- Chen produces movement.

The union of movement and strength **gives** the meaning of THE POWER OF THE GREAT.

The hexagram is **linked with** the second month (March April).

### THE JUDGMENT

THE POWER OF THE GREAT.

Perseverance furthers.

The hexagram points to a time **when inner worth**

- **mounts with great force and**
- **comes to power.**

But its strength has already **passed beyond** the median line, hence there is **danger** that one

- **may rely entirely** on one's own power and
- **forget** to ask what is right.

There is danger too that, being intent on **movement**, we **may not wait** for the right time.

Therefore the **added statement** that perseverance furthers.

For that is truly great power

- **which does not degenerate into mere force**
- **but remains inwardly united with the fundamental principles of right and of justice.**

When we understand this point –

namely, that greatness and justice must be indissoluble united –

we understand the true meaning of all that happens in heaven and on earth.

### THE IMAGE

Thunder in heaven above: The image of THE POWER OF THE GREAT.

Thus the superior man  
does not tread upon paths  
That do not accord with established order.

Thunder - electrical energy - mounts upward in the spring.

The direction of this movement is in harmony with that of the movement of heaven.  
It is therefore a movement in accord with heaven,  
producing great power.

However,

true greatness depends on being in harmony with what is right.

Therefore in times of great power  
the superior man avoids doing anything  
that is not in harmony with the established order.