

Atara Biotherapeutics Inc ATRA under CEO Pascal Touchon



6		H	H	T		3	3	2		8
5		H	H	H		3	3	3		9
4		H	H	T		3	3	2		8
3		H	H	H		3	3	3		9
2		H	H	T		3	3	2		8
1		H	T	T		3	2	2		7

### HEXAGRAM 63 - Chi Chi - After Completion

Above K'AN THE ABYSMAL, WATER  
 Below Li THE CLINGING, FIRE

This hexagram is the evolution of T'ai, PEACE (11).

- The transition from confusion to order is completed, and
- everything is in its proper place even in particulars.

- The strong lines are in the strong places,
- the weak lines in the weak places.

• This is a very favorable outlook,  
yet

- it gives reason for thought.

For

- it is just when perfect equilibrium has been reached that
- any movement may cause order to revert to disorder.

The one strong line that  
has moved to the top,  
thus

effecting complete order in details,

- is followed by the other lines,  
each moving according to its nature,  
and thus suddenly
- there arises again the hexagram P'i, STANDSTILL (12).

Hence

the present hexagram

- indicates the conditions of a time of climax,  
which
- necessitate the utmost caution.

## THE JUDGMENT

AFTER COMPLETION.

Success in small matters.

Perseverance furthers.

- At the beginning good fortune,
- At the end disorder.

The transition from the old to the new time  
is already accomplished.

In principle,

everything stands systematized,

and

it is only in regard to details

that

success is still to be achieved.

In respect to this, however,

we must be careful to maintain the right attitude.

- Everything proceeds as if of its own accord,  
and
- this can all too easily tempt us to

relax and let things take their course  
without troubling over details.

Such indifference is the root of all evil.

Symptoms of decay are bound to be the result.

Here

we have

- the rule indicating the usual course of history.

But

- this rule is not an inescapable law.

He who understands it

is in position to avoid its effects by dint of

- unremitting perseverance

and

- caution.

## THE IMAGE

Water over fire: the image of the condition

In AFTER COMPLETION.

Thus

the superior man

- Takes thought of misfortune

And

- arms himself against it in advance.

When

water in a kettle hangs over fire,

the two elements

- stand in relation

and thus

- generate energy

(cf. the production of steam).

But

the resulting tension demands caution.

If

the water boils over,

- the fire is extinguished

and

- its energy is lost.

If

the heat is too great,

- the water evaporates into the air.

These elements here

- brought into relation

and thus

- generating energy

are by nature hostile to each other.

Only the most extreme caution can prevent damage.

In life too there are junctures when

- all forces are in balance

and

- work in harmony,

so that

everything seems to be in the best of order.

In such times only

the sage

- recognizes the moments that bode danger

and

- knows how to banish it by means of timely precautions.

## THE LINES

Nine in the third place means:

The Illustrious Ancestor

Disciplines the Devil's Country.

After three years he conquers it.

Inferior people must not be employed.

"Illustrious Ancestor" is the dynastic title of the Emperor Wu Ting of the Yin dynasty. 1

After putting his realm in order with a strong hand,

he waged long colonial wars for the subjection of the Huns

who occupied the northern borderland with constant threat of incursions.

The situation described is as follows.

After times of completion,

when

- a new power has arisen

and

- everything within the country has been set in order, a period of colonial expansion almost inevitably follows.

Then as a rule

long-drawn-out struggles must be reckoned with.

For this reason,

a correct colonial policy is especially important.

The territory won at such bitter cost

must not be regarded as an almshouse for people

- who in one way or another have made themselves impossible at home, but

- who are thought to be quite good enough for the colonies.

Such a policy ruins at the outset any chance of success.

This holds true in small as well as in large matters,

because

it is not only rising states that carry on a colonial policy;

the urge to expand, with its accompanying dangers, is part and parcel of every ambitious undertaking.

Nine in the fifth place means:

The neighbor in the east who slaughters an ox  
Does not attain as much real happiness  
As  
the neighbor in the west  
With his small offering.

Religious attitudes are likewise influenced by the spiritual atmosphere prevailing in times after completion.

In divine worship

the simple old forms are replaced by

- an ever more elaborate ritual
- and
- an ever greater outward display.

But

- inner seriousness
  - is lacking in this show of magnificence;
- human caprice
  - takes the place of conscientious obedience to the divine will.

However, while

- man sees what is before his eyes,
- God looks into the heart.

Therefore

- a simple sacrifice offered with real piety holds a greater blessing than
- an impressive service without warmth.

## **MOVING HEXAGRAM**

### **HEXAGRAM 24 – Fu - Return (The Turning Point)**

Above K'UN THE RECEPTIVE, EARTH

Below CHEN THE AROUSING, THUNDER

The **idea** of a turning point arises from the fact that

- after the dark lines have **pushed** all of the light lines upward and out of the hexagram,
- another light line **enters** the hexagram from below.

**The time of darkness is past.**

The winter solstice brings the victory of light.

This hexagram is linked with the eleventh month, the month of the solstice (December-January).

## THE JUDGMENT

RETURN. Success.

- Going out and coming in without error.
- Friends come without blame.
- To and fro goes the way.
- On the seventh day comes return.
- It furthers one to have somewhere to go.

After a time of decay comes the turning point.

The powerful light that has been banished returns.

There is movement, but

it is not brought about by force.

The upper trigram K'un is characterized by devotion; thus the movement is natural, arising spontaneously.

For this reason the transformation of the old becomes easy.

- The old is discarded and
- the new is introduced.

Both measures accord with the time; therefore no harm results.

Societies of people sharing the same views are formed.

But since these groups

- come together in full public knowledge and
- are in harmony with the time,
- all selfish separatist tendencies are excluded, and
- no mistake is made.

The idea of RETURN is based on the course of nature.

- The movement is cyclic, and
- the course completes itself.

Therefore

it is not necessary to hasten anything artificially.

Everything comes of itself at the appointed time.

This is the meaning of heaven and earth.

All movements are accomplished in six stages, and the seventh brings return.

Thus

- the Winter solstice, with which the decline of the year begins,
    - comes in the seventh month after the summer solstice;
- so too
- sunrise
    - comes in the seventh double hour after sunset.

Therefore

seven is the number of the young light, and  
it arises when six, the number of the great darkness, is increased by one.  
In this way  
the state of rest gives place to movement.

## THE IMAGE

Thunder within the earth: The image of THE TURNING POINT.

Thus

- the kings of antiquity closed the passes At the time of solstice.
- Merchants and strangers did not go about, And
- the ruler Did not travel through the provinces.

The winter solstice has always been celebrated in China as the resting time of the year –

a custom that survives in the time of rest observed at the new year.

In winter the life energy, symbolized by thunder, the Arousing is still underground.

Movement is just at its beginning;

therefore

it must be strengthened by rest,

so that it will not be dissipated by being used prematurely.

This principle, i.e., of allowing energy that is renewing itself to be reinforced by rest,

applies to all similar situations.

- The return of health after illness,
- the return of understanding after an estrangement:  
everything must be treated tenderly and with care at the beginning,  
so that the return may lead to a flowering.