

Ligand Pharmaceuticals Inc LGND under CEO Todd Davis



6		H	H	H		3	3	3		9
5		H	T	T		3	2	2		7
4		H	H	T		3	3	2		8
3		T	T	T		2	2	2		6
2		H	H	T		3	3	2		8
1		H	T	T		3	2	2		7

### HEXAGRAM 42 – I - Increase

Above SUN THE GENTLE, WIND  
 Below CHEN THE AROUSING, THUNDER

The **idea of increase** is expressed in the fact that

the strong lowest line of the upper trigram

- has sunk down

and

- taken its place under the lower trigram.

This conception also expresses  
**the fundamental idea on which the Book of Changes is based.**  
**To rule truly is to serve.**

A sacrifice of the higher element  
that  
produces an increase of the lower  
is called an out-and-out increase:  
it  
indicates the spirit that alone has power to help the world.

## THE JUDGMENT

INCREASE.

- It furthers one To undertake something.
- It furthers one to cross the great water.

Sacrifice on the part of those above for the increase of those below

- fills the people with a sense of joy and gratitude  
that
- is extremely valuable for the flowering of the commonwealth.

When people are thus devoted to their leaders,

- undertakings are possible,  
and

- even difficult and dangerous enterprises will succeed.

Therefore in such times of progress and successful development  
it is necessary to

- work  
and

- make the best use of the time.

This time resembles that of the marriage of heaven and earth,  
when the earth

- partakes of the creative power of heaven,
- forming and bringing forth living beings.

The time of INCREASE does not endure,  
therefore

it

must be utilized while it lasts.

## THE IMAGE

Wind and thunder: the image Of INCREASE.

Thus the superior man:

If

- he sees good,
  - he imitates it;

If

- he has faults,

- he rids himself of them.

While observing how thunder and wind increase and strengthen each other, a man can note the way to

- self-increase

and

- self-improvement.

When he discovers good in others, he should

- imitate it

and thus

- make everything on earth his own.

If

- he perceives something bad in himself,

- let him rid himself of it.

In this way

- he becomes free of evil.

This ethical change represents the most important increase of personality.

## THE LINES

Six in the third place means:

One is enriched through unfortunate events.

No blame, if you

- are sincere

And

- walk in the middle,

And

- report with a seal to the prince.

A time of blessing and enrichment has such powerful effects that even

events ordinarily unfortunate

must turn out to the advantage of those affected by them.

These persons become

- free of error, and by acting in harmony with truth

- they

- gain such inner authority

that

- they exert influence as if sanctioned by letter and seal

Nine at the top means:

- He brings increase to no one. Indeed, someone even strikes him.

- He does not keep his heart constantly steady.

Misfortune.

The meaning here is that through renunciation those in high place should bring increase to those below.

By

- neglecting this duty

and

- helping no one,

they in turn

- lose the furthering influence of others

and soon

- find themselves alone.

In this way

- they invite attacks.

An attitude

not permanently in harmony with the demands of the time will necessarily bring misfortune with it.

Confucius says about this line:

- The superior man sets his person at rest before he moves;
- he composes his mind before he speaks;
- he makes his relations firm before he asks for something.

By attending to these three matters,

- the superior man gains complete security.

But

- if a man is brusque in his movements,
  - others will not cooperate.
- If he is agitated in his words,
  - they awaken no echo in others.
- If he asks for something without having first established relations,
  - it will not be given to him.
- If no one is with him,
  - those who would harm him draw near.

## **MOVING HEXAGRAM**

### **HEXAGRAM 63 - Chi Chi - After Completion**

Above K'AN THE ABYSMAL, WATER

Below Li THE CLINGING, FIRE

This hexagram is the evolution of T'ai, PEACE (11).

- The transition from confusion to order is completed,

and

- everything is in its proper place even in particulars.

- The strong lines are in the strong places,
- the weak lines in the weak places.

- This is a very favorable outlook,  
yet

- it gives reason for thought.

For

- it is just when perfect equilibrium has been reached  
that

- any movement may cause order to revert to disorder.

The one strong line that  
has moved to the top,  
thus

effecting complete order in details,

- is followed by the other lines,  
each moving according to its nature,

and thus suddenly

- there arises again the hexagram P'i, STANDSTILL (12).

Hence

the present hexagram

- indicates the conditions of a time of climax,  
which

- necessitate the utmost caution.

## THE JUDGMENT

AFTER COMPLETION.

Success in small matters.

Perseverance furthers.

- At the beginning good fortune,
- At the end disorder.

The transition from the old to the new time  
is already accomplished.

In principle,

everything stands systematized,

and

it is only in regard to details

that

success is still to be achieved.

In respect to this, however,

we must be careful to maintain the right attitude.

- Everything proceeds as if of its own accord,

and

- this can all too easily tempt us to relax and let things take their course without troubling over details.

Such indifference is the root of all evil.

Symptoms of decay are bound to be the result.

Here

we have

- the rule indicating the usual course of history.

But

- this rule is not an inescapable law.

He who understands it

is in position to avoid its effects by dint of

- unremitting perseverance

and

- caution.

## THE IMAGE

Water over fire: the image of the condition

In AFTER COMPLETION.

Thus

the superior man

- Takes thought of misfortune

And

- arms himself against it in advance.

When

water in a kettle hangs over fire,

the two elements

- stand in relation

and thus

- generate energy

(cf. the production of steam).

But

the resulting tension demands caution.

If

the water boils over,

- the fire is extinguished

and

- its energy is lost.

If

the heat is too great,

- the water evaporates into the air.

These elements here

- brought into relation

and thus

- generating energy

are by nature hostile to each other.

Only the most extreme caution can prevent damage.

In life too there are junctures when

- all forces are in balance

and

- work in harmony,

so that

everything seems to be in the best of order.

In such times only

the sage

- recognizes the moments that bode danger

and

- knows how to banish it by means of timely precautions.